Midterm Test
April 14, 2009

Test type: Closed-book examination
Time: 70 minutes
Number of questions: 9 questions
Total points: 60
Test weight in course grade: 25%

1. Describe and comment on the “Trust Your Team” project management principle [8 points]
2. Briefly outline the structure of the Vision and Scope document [5 points]
3. Describe the Basic Course of Events of the Wideband Delphi estimation method [10 points]
4. In project schedules, what is the critical path and why is it important to track? [7 points]
5. Explain what is meant by smoke tests and indicate their advantages and disadvantages [9 points]
6. Describe 3 rules that can help you avoid micromanagement [9 points]
7. Explain the meaning of Parkinson’s Law and Goldratt’s Student Syndrome [6 points]
8. Choice: Answer either (A) or (B) below, but not both: [6 points]
   (A) Describe 3 arguments against underestimation
   (B) Describe 4 benefits of accurate estimates